

There are various ways to accomplish these surveys; with a significant question being “how” to do them that makes sense and within existing budget. Two approaches were identified and considered. The first approach identifies a couple of businesses in each District to provide some geographic equity. The second approach identifies some of the top companies within Minnesota if the effort should be focused more on the companies that might have the largest impact or most influence. Our interview strategy will follow the first approach, with companies selected for six of eight MnDOT districts.

**NOTE:** *Since District 4 and 8 have already conducted interviews as part of the Manufacturer’s Perspective Study, we are not including them on this list and are instead interviewing more companies from some of the remaining districts.*

### Major Industries/Companies by MnDOT District

A predominant industry and representative companies from within that industry have been tentatively selected for each of the following MnDOT districts. These companies were selected based on industry suggestions/input and information found on the Humphrey School State and Local Policy Program website and general local knowledge:

[http://www.hhh.umn.edu/centers/slp/economic\\_development/industry\\_cluster\\_studies.html](http://www.hhh.umn.edu/centers/slp/economic_development/industry_cluster_studies.html).

- District 1:
  - U.S. Steel
  - Lake Superior Warehousing Company (in Duluth)
- District 2:
  - DigiKey
  - Marvin Windows
- District 3: Food Industry
  - Cold Spring USA
  - Electrolux
- District 4: N/A –D4 Manufacturers’ Perspective Study
- Metro District:
  - LifeScience Alley/Medtronic, etc.
  - CH Robinson
  - Tenk Solar
- District 6:
  - SageGlass
  - Post/Malt-O-Meal
- District 7:
  - Cambria
  - Archer Daniels Midland
- District 8: N/A –D8 Manufacturers’ Perspective Study