



MnDOT Project Management  
Office Presents:

# Dashboards and Reporting for Program Management

**Presenter: Jonathan McNatty**  
Senior Schedule Consultant  
DRMcNatty & Associates, Inc.

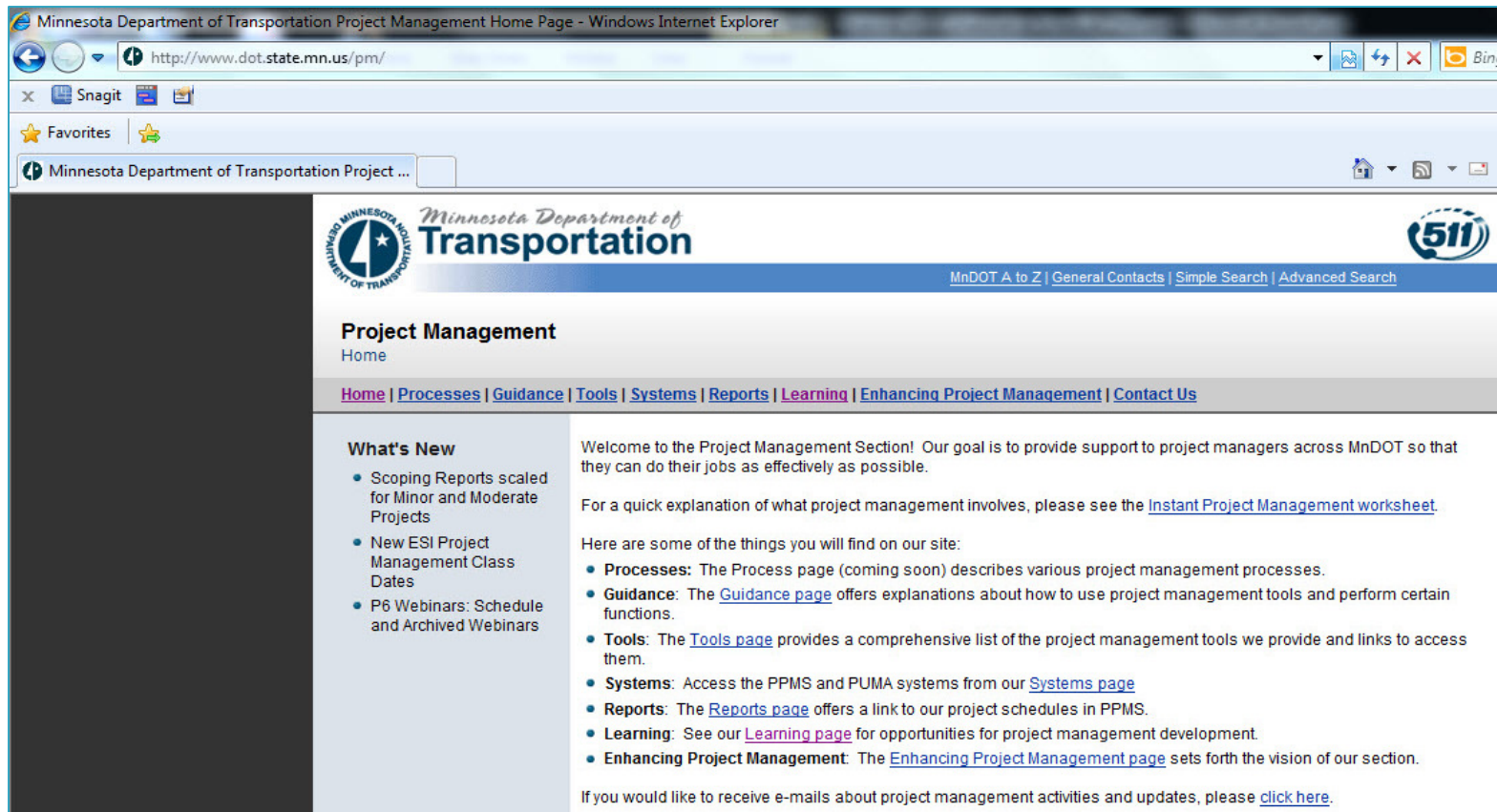
# Housekeeping Items

- ❖ Lines will be muted during the webinar
- ❖ Questions can be submitted thru the GoToWebinar Questions box on right of your screen and posted on website within 5 days
- ❖ Questions will be made available “Live” for this webinar, can download pdf on how to submit live questions for next weeks webinar on the MnDOT Website
- ❖ Webinar slides available in pdf on MnDOT website within 5 days
- ❖ Webinar is being recorded and will be available on the MnDOT website within 5 days
- ❖ <http://www.dot.state.mn.us/pm/>



# MnDOT Webinars

❖ <http://www.dot.state.mn.us/pm/>



The screenshot shows a Windows Internet Explorer browser window displaying the Minnesota Department of Transportation Project Management Home Page. The address bar shows the URL <http://www.dot.state.mn.us/pm/>. The page features the MnDOT logo and navigation links for "MnDOT A to Z", "General Contacts", "Simple Search", and "Advanced Search". The main content area is titled "Project Management Home" and includes a "What's New" section with three bullet points: "Scoping Reports scaled for Minor and Moderate Projects", "New ESI Project Management Class Dates", and "P6 Webinars: Schedule and Archived Webinars". A welcome message follows, stating the goal is to provide support to project managers. Below this, there is a link to an "Instant Project Management worksheet" and a list of resources: "Processes", "Guidance", "Tools", "Systems", "Reports", "Learning", and "Enhancing Project Management". Each resource is accompanied by a brief description. At the bottom, there is a link to receive e-mails about project management activities and updates.

Minnesota Department of Transportation Project Management Home Page - Windows Internet Explorer

<http://www.dot.state.mn.us/pm/>

Minnesota Department of Transportation

MnDOT A to Z | [General Contacts](#) | [Simple Search](#) | [Advanced Search](#)

## Project Management

Home

[Home](#) | [Processes](#) | [Guidance](#) | [Tools](#) | [Systems](#) | [Reports](#) | [Learning](#) | [Enhancing Project Management](#) | [Contact Us](#)

### What's New

- Scoping Reports scaled for Minor and Moderate Projects
- New ESI Project Management Class Dates
- P6 Webinars: Schedule and Archived Webinars

Welcome to the Project Management Section! Our goal is to provide support to project managers across MnDOT so that they can do their jobs as effectively as possible.

For a quick explanation of what project management involves, please see the [Instant Project Management worksheet](#).

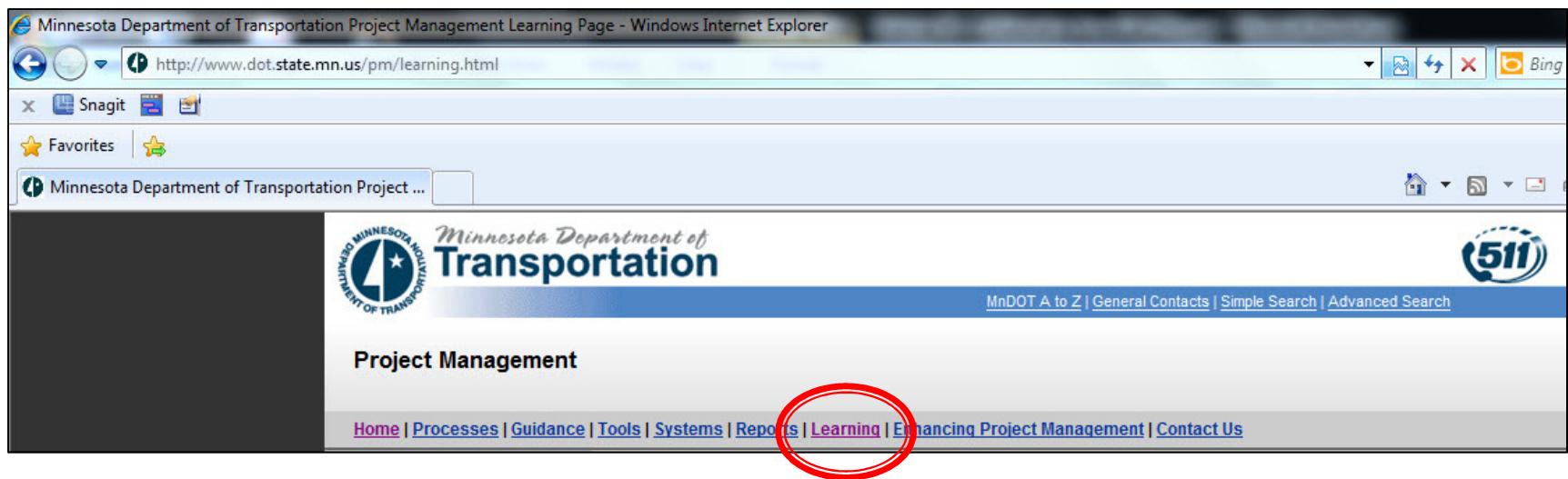
Here are some of the things you will find on our site:

- **Processes:** The Process page (coming soon) describes various project management processes.
- **Guidance:** The [Guidance page](#) offers explanations about how to use project management tools and perform certain functions.
- **Tools:** The [Tools page](#) provides a comprehensive list of the project management tools we provide and links to access them.
- **Systems:** Access the PPMS and PUMA systems from our [Systems page](#)
- **Reports:** The [Reports page](#) offers a link to our project schedules in PPMS.
- **Learning:** See our [Learning page](#) for opportunities for project management development.
- **Enhancing Project Management:** The [Enhancing Project Management page](#) sets forth the vision of our section.

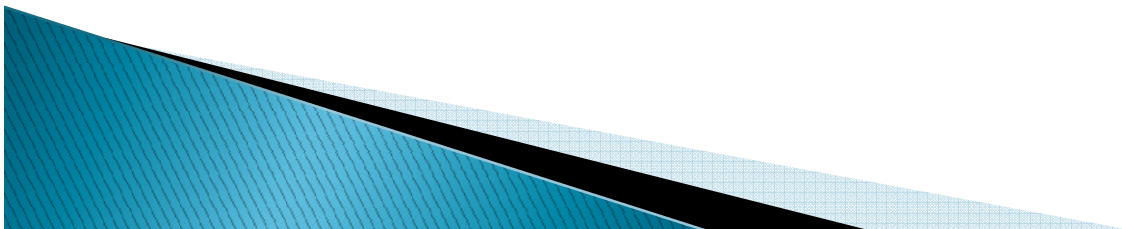
If you would like to receive e-mails about project management activities and updates, please [click here](#).

# MnDOT Webinars

❖ <http://www.dot.state.mn.us/pm/learning.html>



❖ Click on the “Learning” link





# MnDOT Webinars

**Primavera P6 Webinars:** Each webinar will start at 1:00 p.m. and last 1/2 hour. Click the links below to register for a session. After each webinar, a recording will be made available from this page. [Live questions](#) (PDF 2MB) can also be submitted by attendees during each webinar.

To request ASL or a foreign language interpreter or other reasonable accommodations for the live webinars, call Janet Miller at 651-336-4720 or 1-800-657-3774 (Greater Minnesota). You may send an email to [janet.rae.miller@state.mn.us](mailto:janet.rae.miller@state.mn.us) (please request at least one week in advance).



## TEAM MEMBER WEB APPLICATION

Join us for a Webinar on June 19

**REGISTER NOW**

**Space is limited.**

Reserve your Webinar seat now at:

<https://www1.gotomeeting.com/register/261790016>

Accurate project status is critical to the success of any project and capturing the information directly from the people doing the work is the best way to ensure your schedule reflects the true progress. Status the tasks to reflect the work that has been done including a single click to mark the task completed. Mark a task with a star to signify importance. You can view all your assigned tasks in one easy to view list.

**Title:** TEAM MEMBER WEB APPLICATION

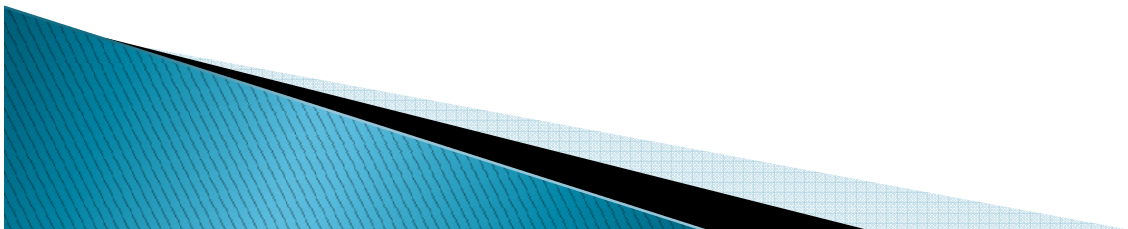
**Date:** Wednesday, June 19, 2013

**Time:** 1:00 PM - 1:30 PM CDT

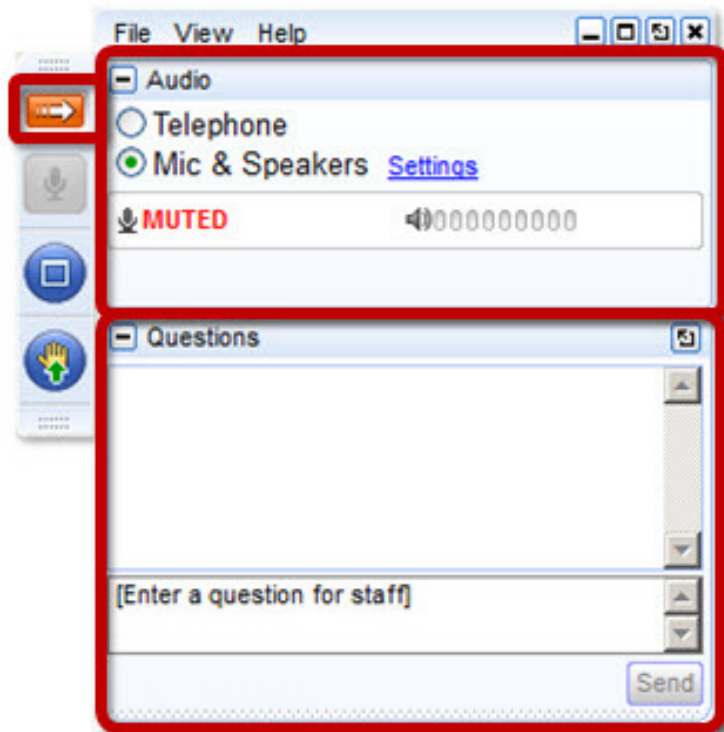
After registering you will receive a confirmation email containing information about joining the Webinar.

# Webinar “Live” Questions

- ❖ Live questions will now be available for MnDOT weekly webinars
- ❖ Live questions can be submitted during the webinar and will be answered in the final 10 minutes of the webinar
- ❖ Use the “Questions” box in the GoToMeeting dialog box during the webinar
- ❖ Use the “Raise Hands” to ask a “Live” questions during the questions and answer session, the lines will be un-muted



# MnDOT Webinars



## Your Participation

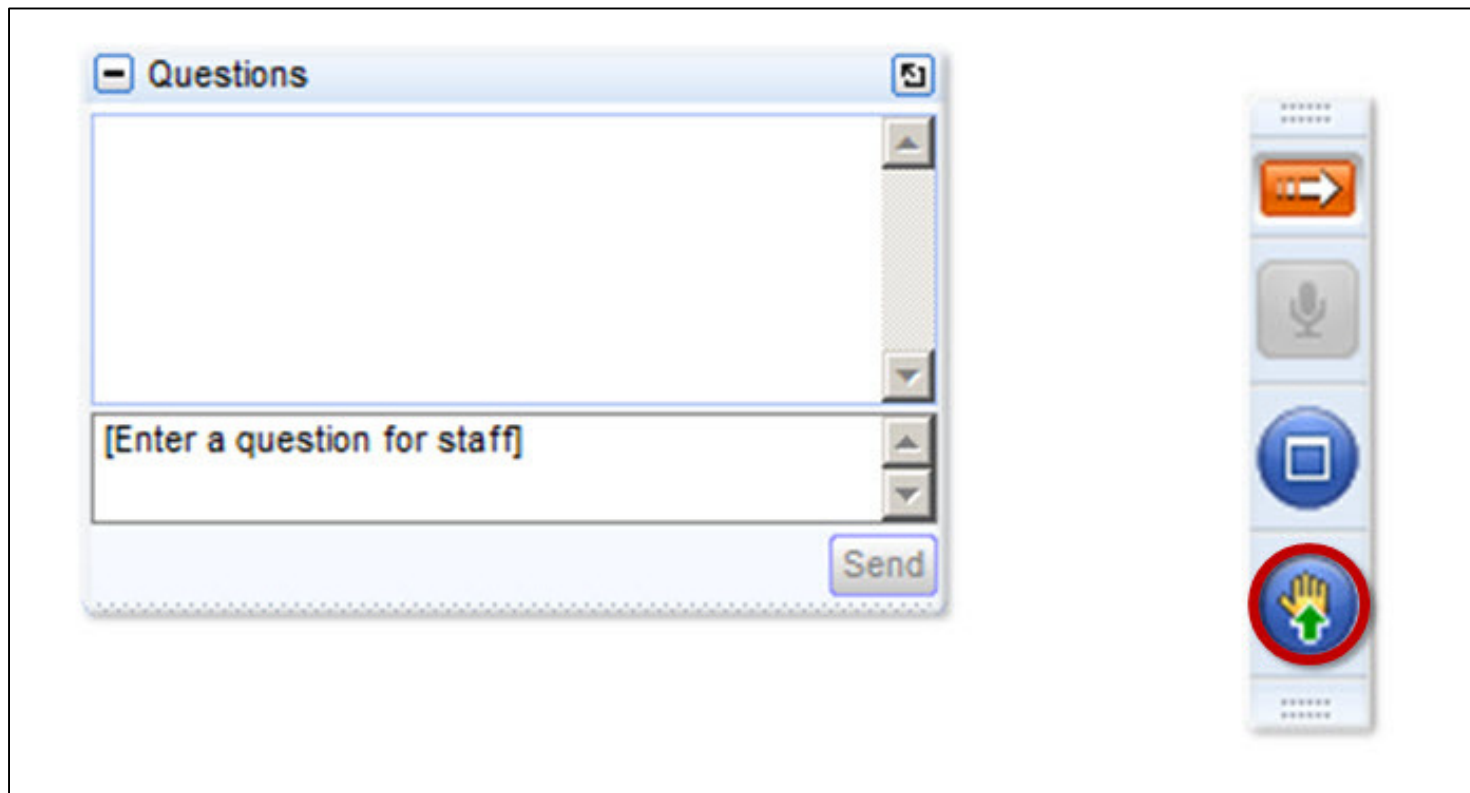
Open and hide your control panel

Join audio:

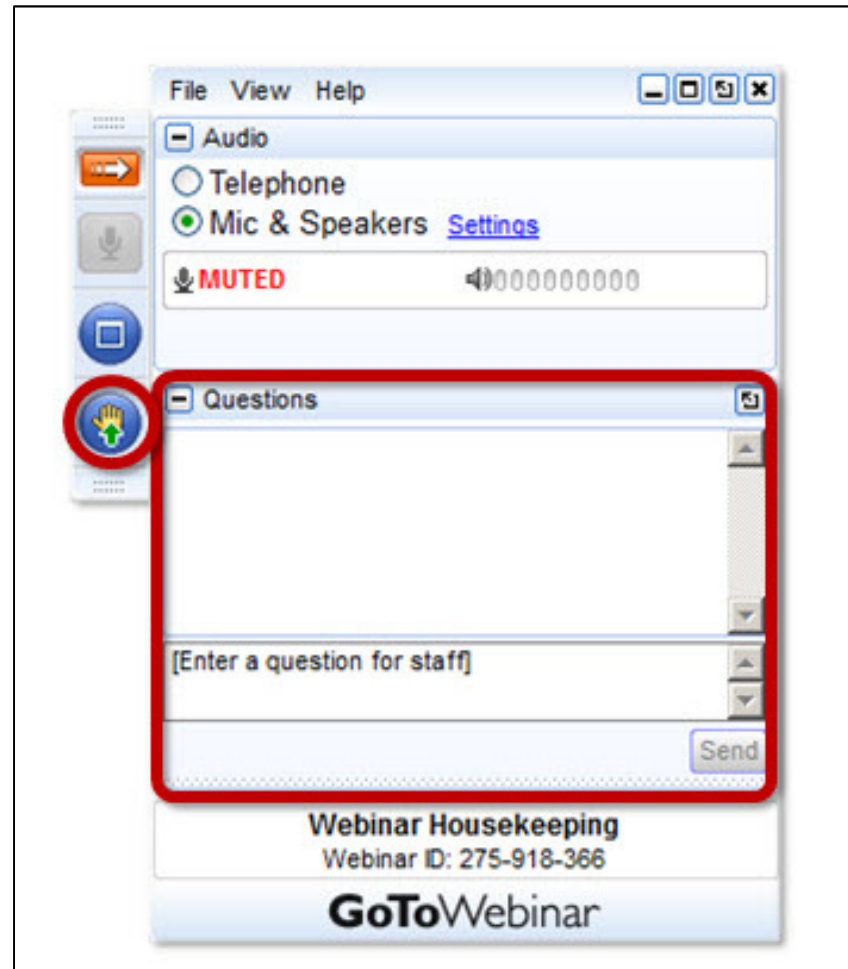
- Choose "Mic & Speakers" to use VoIP
- Choose "Telephone" and dial using the information provided

Submit questions and comments via the Questions panel

# Submit Webinar Questions



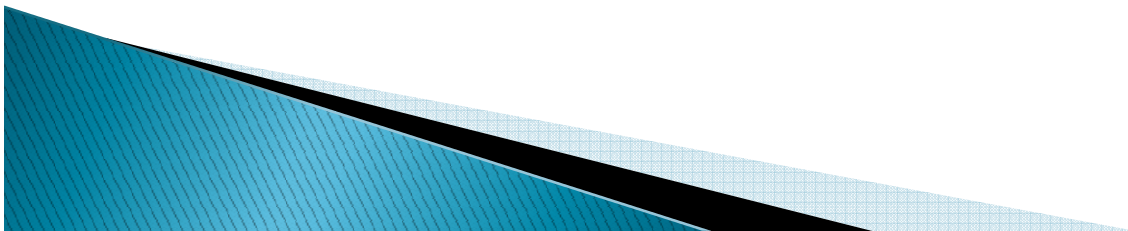
# Raise Hand for Question





# Webinar Abstract

P6 Web allows the project team to have “anytime, anywhere access” to project information through a customizable web based user interface. P6 Web has a highly customizable graphical interface dashboards and portlets that allow users to view both project and a portfolio of projects.



# What is P6 Web

- ❖ P6 Web is a “web based” application that integrates with the P6 “client” scheduling tool being used by Project Managers
- ❖ Portfolio Management – Select the type of projects that you want to group into a Portfolio for easy management & status
- ❖ Capacity Planning – Resource utilization
- ❖ Project Health and Statistics
- ❖ Collaborative environment



# P6 Web “Personal Workspace”

## ❖ Customize Content of Personal Workspace

The screenshot displays the Oracle Primavera P6 Personal Workspace interface. The top navigation bar includes 'Dashboards', 'Portfolios', 'Projects', 'Resources', and 'Reports'. The user is identified as John McNatty, Administrator. The main content area is titled 'Personal Workspace' and is filtered by 'Portfolio: State Roads'. Four red circles highlight the following tabs:

- My Projects:** A table listing project details.
- Schedule Performance:** A table showing project performance metrics.
- Earned Value Performance:** A table showing earned value performance metrics.
- Project Health:** A table showing the status of various project tasks.

Name	Start Date	Finish Date	Percent Complete	Last Summarized	Prj Ov
53 RELOCATION M-1 FOUNDATIONS DRILLING	Sep/25/12			Jan/20/13	
53 RELOCATION M-1 FOUNDATIONS ETHROUGH THE EVELETH MINE	Sep/11/12			Jan/20/13	
DEVELOP PRELIMINARY FINAL GEOMETRIC LAYOUTS 2 POSSIBLE ROUTES TH53	Aug/21/12			Jan/20/13	
EIS FOR REALIGNMENT OF TH 53 BETWEEN EVELETH AND VIRGINIA	Dec/13/10			Jan/20/13	
I35E MnPass Project Contract Time Determination	Jan/28/13	Nov/17/15	0%	Feb/26/13	
I35E MnPass Project Contract Time Determination what if 1	Nov/01/13	Oct/28/15	0%	Feb/26/13	
M-1 ALIGNMENT SEISMIC STUDY	Nov/09/12			Jan/20/13	

	To Date		Forecast at Co	
	Schedule	Labor Units	Schedule	Labor
<b>State Roads</b>		on budget	on schedule	
53 RELOCATION M-1 FOUNDATIONS DRILLING	No Progress	No Progress	No Progress	
53 RELOCATION M-1 FOUNDATIONS ETHROUGH THE EVELETH MINE	No Progress	No Progress	No Progress	
DEVELOP PRELIMINARY FINAL GEOMETRIC LAYOUTS 2 POSSIBLE ROUTES TH53	No Progress	No Progress	No Progress	
EIS FOR REALIGNMENT OF TH 53 BETWEEN EVELETH AND VIRGINIA	No Progress	No Progress	No Progress	
I35E MnPass Project Contract Time Determination	No Progress	No Progress	No Progress	

	To Date		Forecast at Complet	
	Schedule	Labor Units	Schedule	Labor
<b>State Roads</b>	on budget	on budget	on budget	on budget
53 RELOCATION M-1 FOUNDATIONS DRILLING	No Progress	No Progress	No Progress	No Pr
53 RELOCATION M-1 FOUNDATIONS ETHROUGH THE EVELETH MINE	No Progress	No Progress	No Progress	No Pr
DEVELOP PRELIMINARY FINAL GEOMETRIC LAYOUTS 2 POSSIBLE ROUTES TH53	No Progress	No Progress	No Progress	No Pr
EIS FOR REALIGNMENT OF TH 53 BETWEEN EVELETH AND VIRGINIA	No Progress	No Progress	No Progress	No Pr
I35E MnPass Project Contract Time Determination	No Progress	No Progress	No Progress	No Pr

53 RELOCATION M-1 FOUNDATIONS DRILLING has not started.
53 RELOCATION M-1 FOUNDATIONS ETHROUGH THE EVELETH MINE has not started.
DEVELOP PRELIMINARY FINAL GEOMETRIC LAYOUTS 2 POSSIBLE ROUTES TH53 has not started.
EIS FOR REALIGNMENT OF TH 53 BETWEEN EVELETH AND VIRGINIA has not started.
I35E MnPass Project Contract Time Determination has not started.
I35E MnPass Project Contract Time Determination what if 1 has not started.
M-1 ALIGNMENT SEISMIC STUDY has not started.
PHASE I & II ARCHITECTURAL HISTORY EVALUATION OF TH 53 SP 6918-80 has not started.
PHASE I ARCHAEOLOGY SURVEY TH 53 SP 6918-80 has not started.
PHOTOGRAMMETRIC MAPPING PLANIMETRIC FEATURES TH53 has not started.

# My Projects

- ❖ Summary of the status of the project with % complete

Expand All Collapse All Customize

My Projects

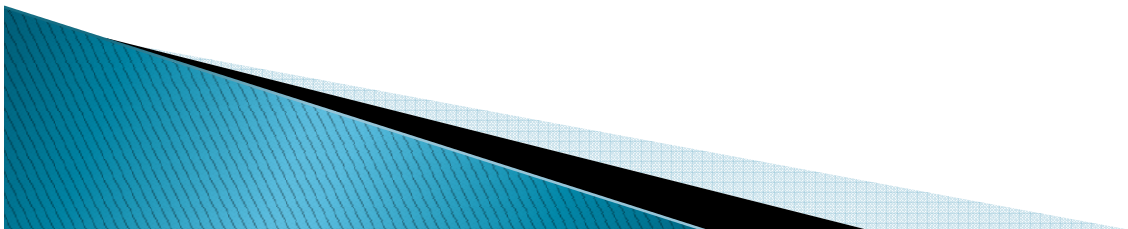
Name	Start Date	Finish Date	Percent Complete
RECLAIM - PUGHOLE LAKE TO MARCELL (RS - FY 2015 - FEDERAL FUNDING)	Feb/25/03 A	Apr/23/15	83.6%
CT I-35 TO 1.4 MI NORTH IN CLOQUET, RECLAIM AND OVERLAY (RS - FY 2014)	Ju/14/11 A	Feb/14/14	68.3%
ALLE LACS / AITKIN CO LINE TO TH 65, MEDIUM MILL & OVERLAY (RS - FY 15)	Oct/07/11 A	Jan/07/14	68.1%
*MN202** 0.3 MI W OF THE SIX MILE LAKE RD TO 0.054 MI W WILDGATE RD(EAGLES NEST LAKE AR	Jan/10/06 A	Apr/09/15	78.8%
APPROACH GRADING FOR BR# 9395, BEAVER RIVER TH 61. BR#9395 SUPERSTRUCTURE REPLACEMENT.	Aug/28/12 A	Aug/08/14	32.6%
MI SO. GRAND MARAIS AT CUT FACE CREEK. REPLACE CULVERT WITH SINGLE SPAN BRIDGE ALONG WITH	Mar/28/12 A	Feb/23/15	36.7%
NT REPAIR** TER#06114 TH 61 RP 1+00.700 TO RP 2+00.800. REPAIR HISTORICAL BLUE STONE ARCH S	Dec/28/12 A	Feb/07/14	26.2%
NT REPAIR** TH 61 RP 2+00.470 TO RP 2+00.800. REPAIR HISTORICAL BLUE STONE ARCH S	Dec/17/12 A	May/05/15	13.7%



# Project Health

- ❖ Summary of the projects health with Key Indication Marker
  - ❖ % Complete
  - ❖ Budget Information

Icon	Project Name	Completion %	Budget Information
Warning	** ELLA ** RECLAIM - PUGHOLE LAKE TO MARCELL (RS - FY 2015 - FEDERAL FUNDING)	6.7%	according to budget-based Performance
Success	**ELLA** JCT I-35 TO 1.4 MI NORTH IN CLOQUET, RECLAIM AND OVERLAY (RS - FY 2014)	3.9%	according to budget-based Performance
Failure	**ELLA** MILLE LACS / AITKIN CO LINE TO TH 65, MEDIUM MILL & OVERLAY (RS - FY 15)	59.6%	according to budget-based Performance
Failure	**ELLA** - **MN202** 0.3 MI W OF THE SIX MILE LAKE RD TO 0.054 MI W WILDGATE RD(EAGLES NEST LAKE AR	37.2%	according to budget-based Performance
None	**ELLA** APPROACH GRADING FOR BR# 9395, BEAVER RIVER TH 61. BR#9395 SUPERSTRUCTURE REPLACEMENT.	has no budget information	
Success	**FMB** 6 MI SO. GRAND MARAIS AT CUT FACE CREEK. REPLACE CULVERT WITH SINGLE SPAN BRIDGE ALONG WITH	0.5%	complete, according to budget-based Performance
Success	**PERMANENT REPAIR** TER#06114 TH 61 RP 1+00.700 TO RP 2+00.800. REPAIR HISTORICAL BLUE STONE ARCH S	13%	complete, according to budget-based Performance
Success	**PERMANENT REPAIR** TH 23 RP 336+00.178 TER# 02331 MISSION CREEK BRIDGE WORK AND GRADING.	1.9%	complete, according to budget-based Performance
Success	.07 MI W CR -109 TO JCT TH 53, OVERLAY, REPAIR BRIDGE# 69034 & 69035	3.1%	complete, according to budget-based Performance





# Schedule Performance

- ❖ Status of the schedule
- ❖ Key Performance Indicators

	To Date		Forecast at Co
	Schedule	Labor Units	Schedule
<b>State Roads</b>		<b>on budget</b>	<b>on schedule</b>
53 RELOCATION M-1 FOUATIONS DRILLING	No Progress	No Progress	No Progress
53 RELOCATION M-1 FOUATIONS ETHROUGH THE EVELETH MINE	No Progress	No Progress	No Progress
DEVELOP PRELIMINARY FINAL GEOMETRIC LAYOUTS 2 POSSIBLE ROUTES TH53	No Progress	No Progress	No Progress
EIS FOR REALIGNMENT OF TH 53 BETWEEN EVELETH AND VIRGINIA	No Progress	No Progress	No Progress
I35E MnPass Project Contract Time Determination	No Progress	No Progress	No Progress

# Earned Value

- ❖ Status of the Budget
- ❖ Key Performance Indicators

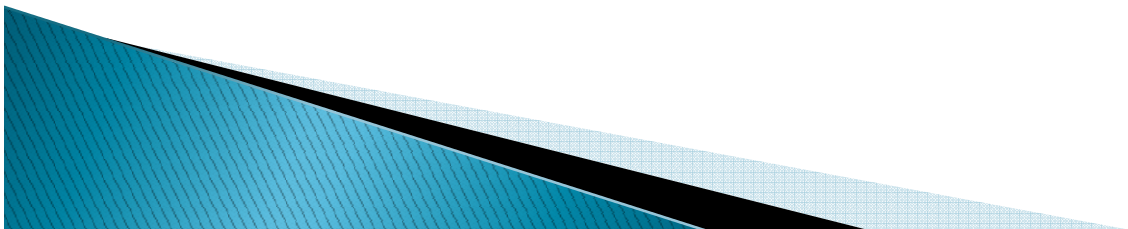
Earned Value Performance

Legend: Critical Warning Acceptable Exceptional

	To Date		Forecast at Complet	
	Schedule	Labor Units	Schedule	Labor
State Roads	<b>on budget</b>	<b>on budget</b>	<b>on budget</b>	<b>on bu</b>
53 RELOCATION M-1 FOUATIONS DRILLING	No Progress	No Progress	No Progress	No Pro
53 RELOCATION M-1 FOUNDATIONS ETHROUGH THE EVELETH MINE	No Progress	No Progress	No Progress	No Pro
DEVELOP PRELIMINARY FINAL GEOMETRIC LAYOUTS 2 POSSIBLE ROUTES TH53	No Progress	No Progress	No Progress	No Pro
EIS FOR REALIGNMENT OF TH 53 BETWEEN EVELETH AND VIRGINIA	No Progress	No Progress	No Progress	No Pro
I35E MnPass Project Contract Time Determination	No Progress	No Progress	No Progress	No Pro

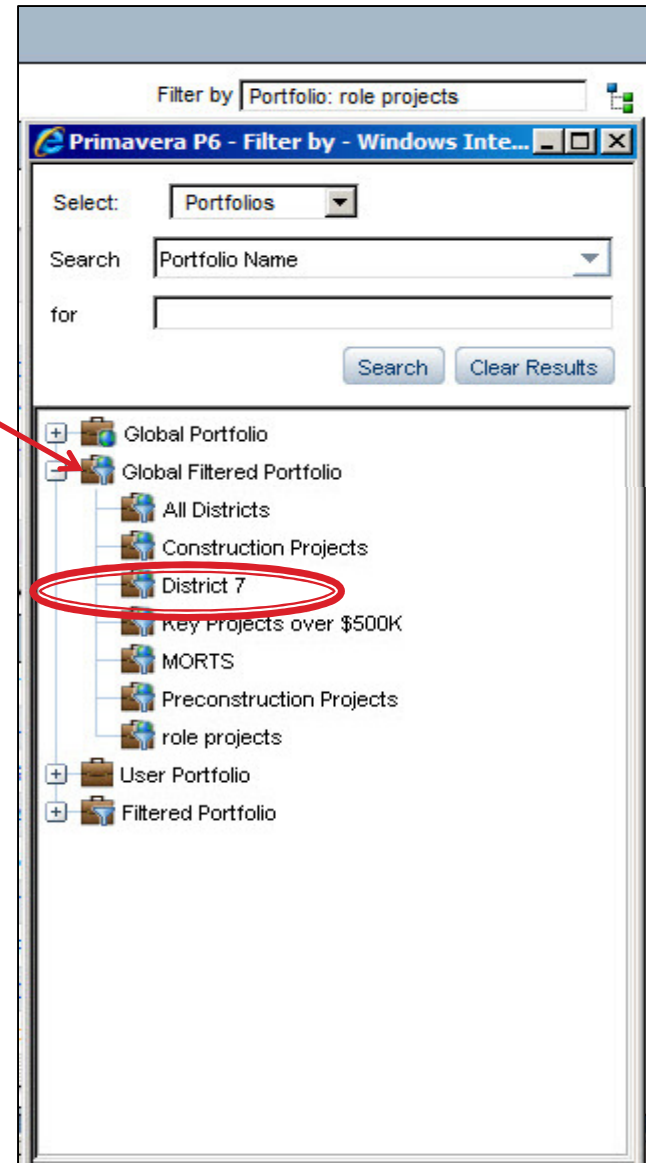
# Portfolios

- ❖ A portfolio is a collection of projects
- ❖ Group projects into portfolios so you can easily view data from more than one project at a time.
- ❖ Using portfolios, you can review summary data and status information for the group as a whole or for individual projects in a portfolio
- ❖ By MnDOT District



# Portfolios

- ❖ Select a Portfolio from the List
- ❖ Example: District 7
- ❖ See only the projects in that District
- ❖ See only the resource usage for those projects in District 7



# Capacity Planning

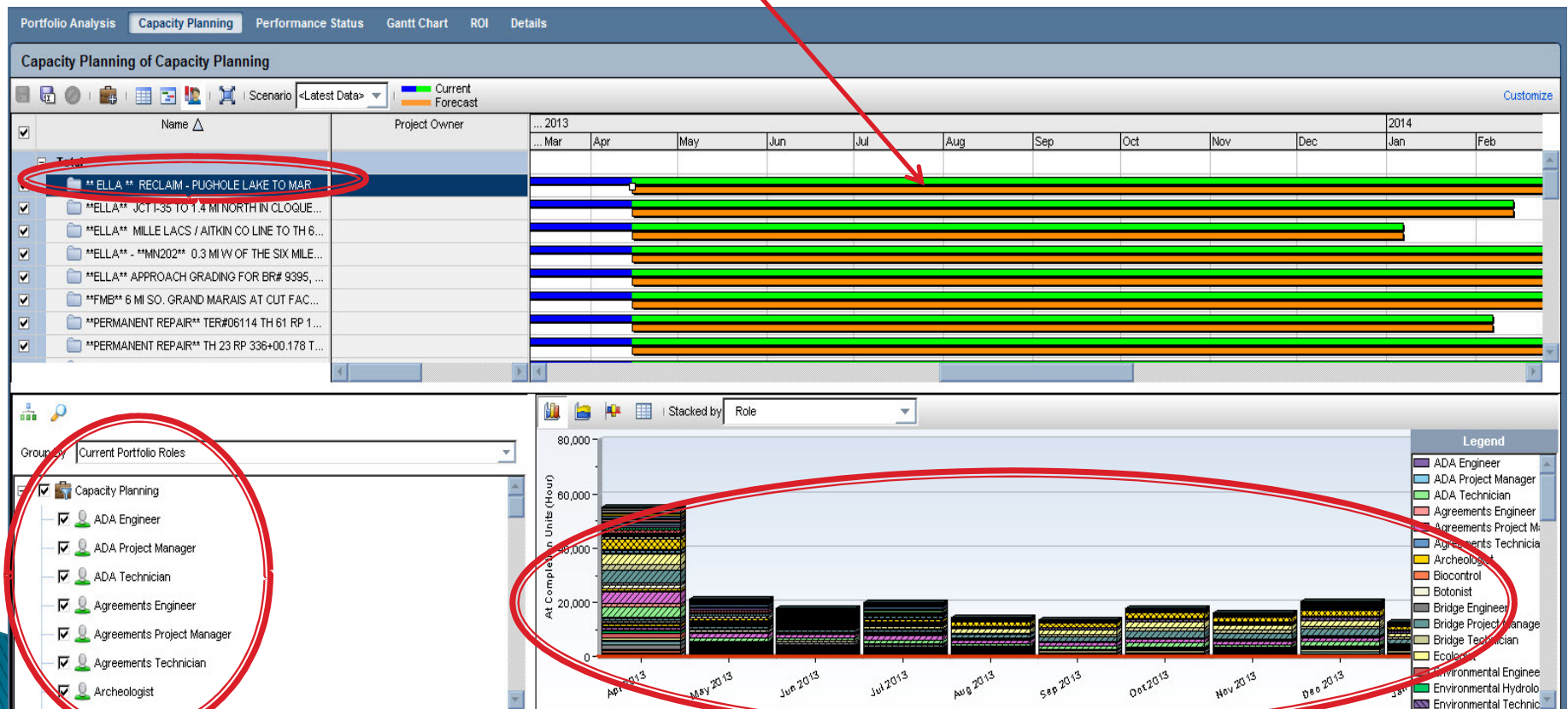
- ❖ View the Project Schedule in the Timescale
- ❖ View the Project “Role Loading” across the project by Role Type.
- ❖ View all Roles or a specific Role
- ❖ View in a Histogram
- ❖ View in a Spreadsheet
- ❖ Forecast Planning as a Scenario





# Capacity Planning

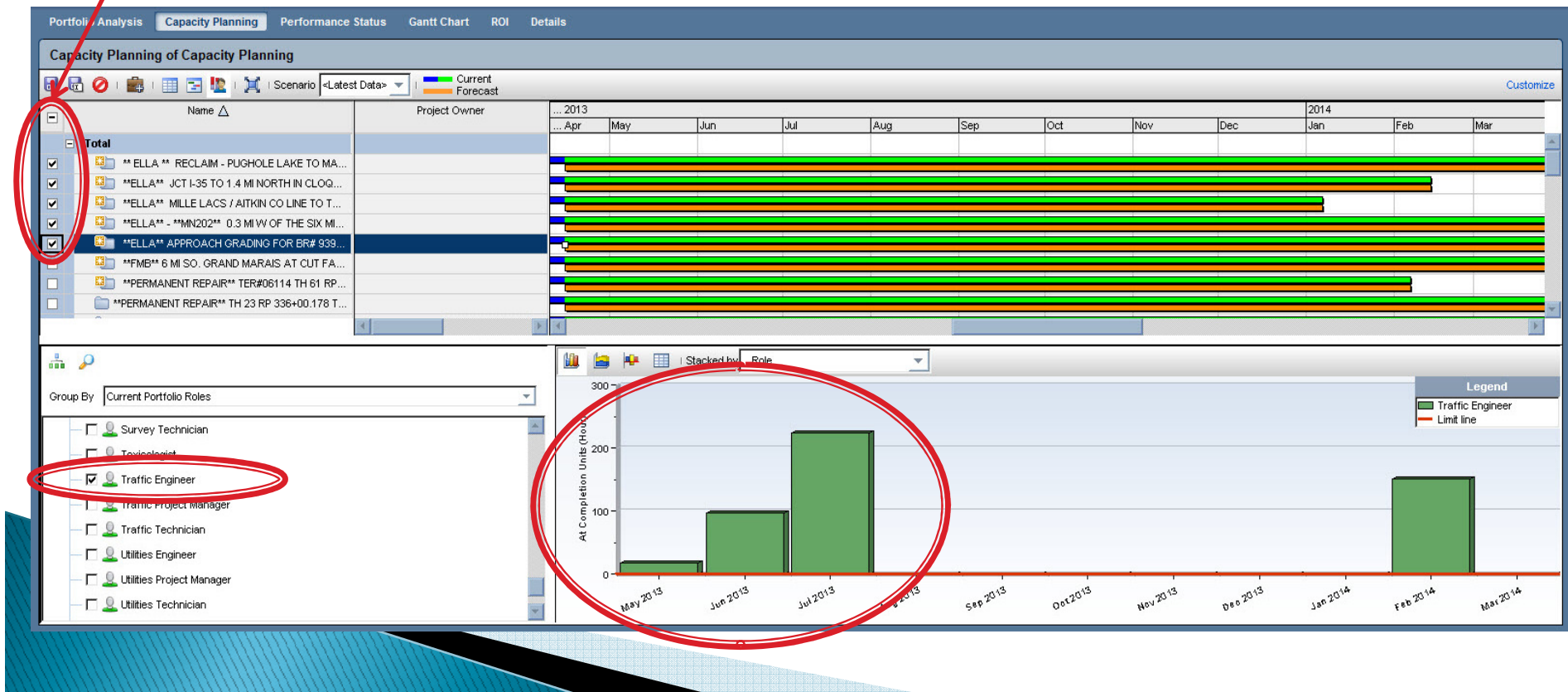
- ❖ Project in the Timescale
- ❖ Capacity Planning by “Role”
- ❖ Histogram of “Roles” across the project





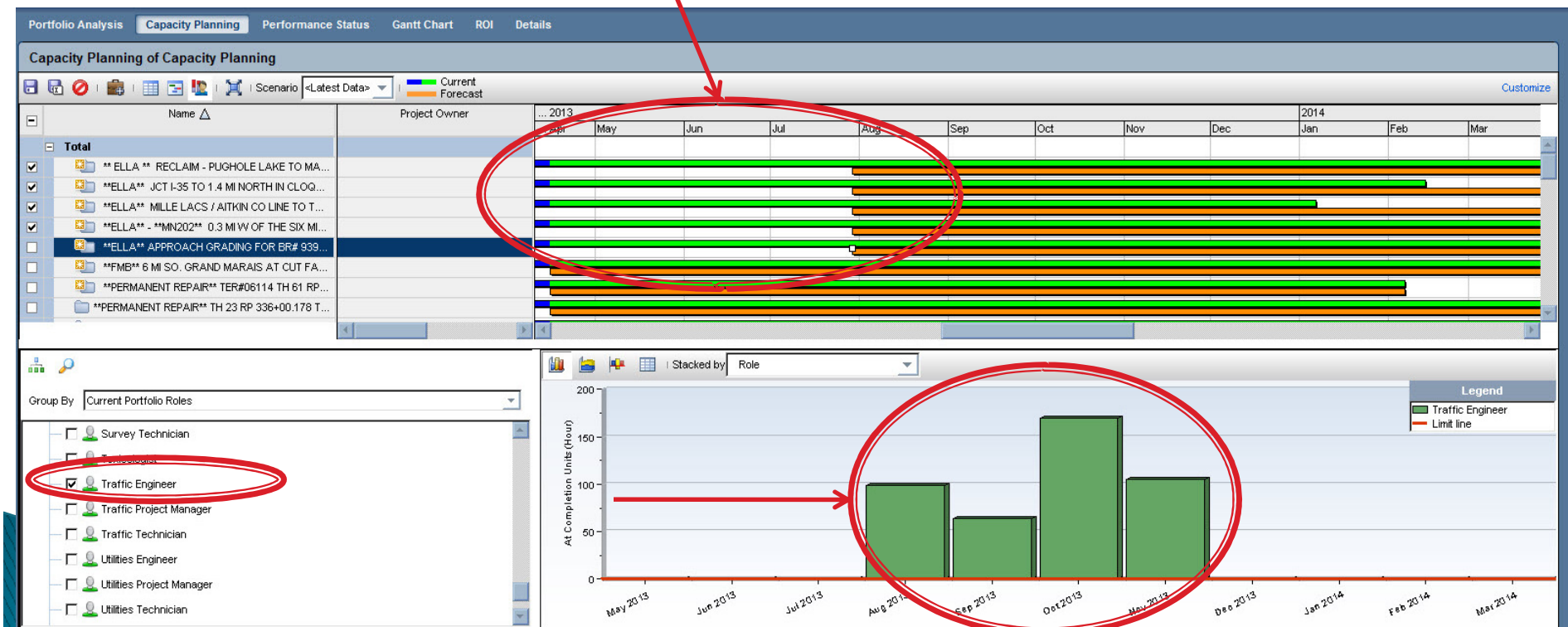
# Forecast Utilization

- ❖ Select specific projects
- ❖ Select a specific Role “Traffic Manager”
- ❖ Histogram for just that specific Role in Timescale
- ❖ Traffic Engineer starts work in May 2013



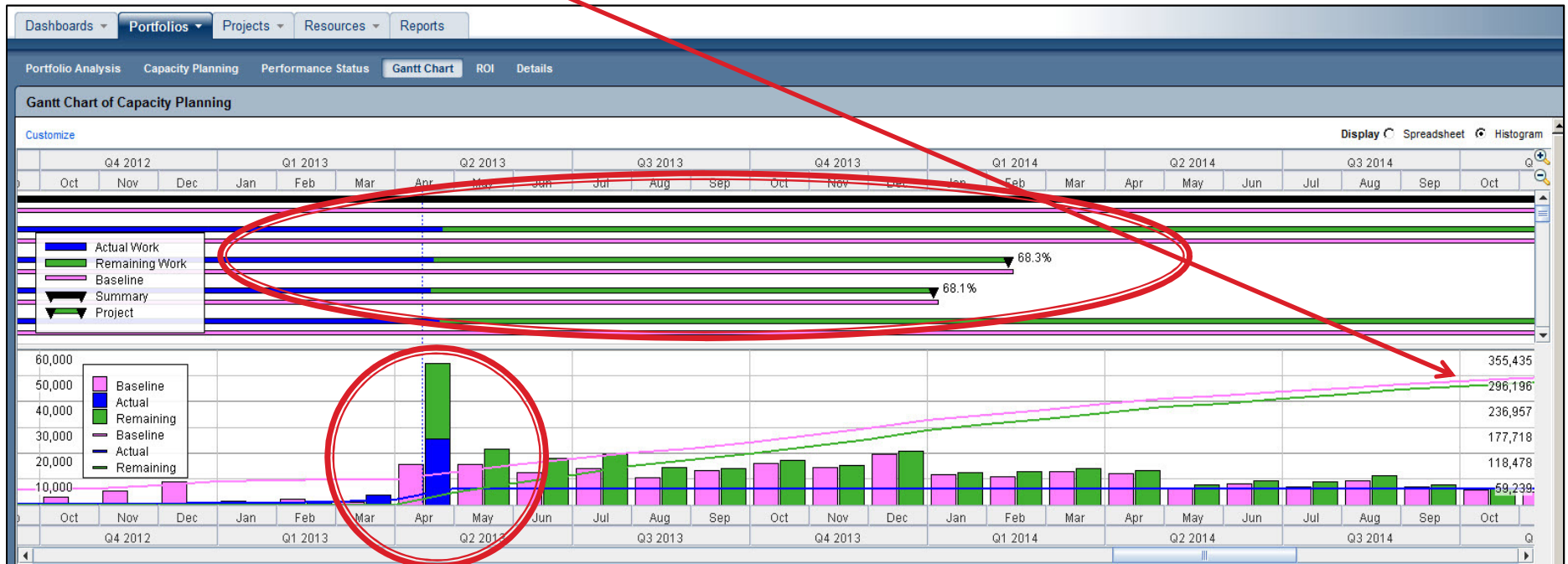
# Forecast Utilization

- ❖ Push selected projects out for forecasting
- ❖ Select a specific Role “Traffic Manager”
- ❖ Review the adjustment in time for that Role on the Timescale.
- ❖ The Traffic Engineer now starts work in August 2013



# Project Details

- ❖ View projects in Gantt Chart with % Complete
- ❖ View Status of Schedules Compare Baseline to Actual
- ❖ Schedule Curves





# View the Project Activities

The screenshot displays a project management software interface. At the top, there are navigation tabs: Dashboards, Portfolios, **Projects** (circled in red), Resources, and Reports. Below this is a sub-menu with options: EPS, Workspace, **Activities**, Team Usage, Issues, Risks, and Documents. The main area is titled "Activities of SP 8402-17 Control Schedule".

On the left, a tree view shows the project structure under "WBS / Activity":

- PRE-DESIGN
  - Material Design Report (MDR)
    - Lab Testing** (circled in red)
    - LCCA
    - Traffic Forecast
    - Detour Consideration
    - Materials Source Consideration
    - District Review
    - Central Review
  - Utility Identification
    - Conduct Utility Gopher One Call
    - Receive Maps and Information
    - Prepare Utility Base File and Tabulations
    - Conduct Design Meeting if Needed
  - Surveys
    - Implement Survey Control

The main area shows a Gantt chart for the period from May to December 2013. A red arrow points from the "Lab Testing" activity in the tree view to a detailed view of this activity. The detailed view shows the activity name "Lab Testing" and its duration on the Gantt chart.

Below the Gantt chart is a "General" tab with the following details:

Details		Durations	
Activity ID	PD-1010	Planned Duration	5
Activity Name	Lab Testing	Actual Duration	0
Activity Type	Task Dependent	Remaining Duration	5
Location		At Completion Duration	5
Status		Duration Type	Fixed Duration & Units/Time
<input type="checkbox"/> Started	Jun/05/13	Constraints	
<input type="checkbox"/> Finished	Jun/11/13	Primary Constraint	

At the bottom, there are tabs for: Assignments, Codes, Documents, Expenses, Feedback, **General**, Issues, Notebooks, Predecessors, Risks, Steps, and Successors.

# Shared Service Center Support

Jacob Rezac supports the North Region

[jacob.rezac@state.mn.us](mailto:jacob.rezac@state.mn.us)

Region - 1

Region - 2

Region - 3

Region - 4

Nicole Peterson supports the Central Region

[nicole.peterson@state.mn.us](mailto:nicole.peterson@state.mn.us)

Metro District

Central Office

Bridge

Maplewood

Other Metro are Offices

Matthew Rottermond supports the South Region

[matthew.rottermond@state.mn.us](mailto:matthew.rottermond@state.mn.us)

Region - 6

Region - 7

Region - 8





# Questions or Comments

**Tom Wiener**

[thomas.wiener@state.mn.us](mailto:thomas.wiener@state.mn.us)

MnDOT Project Management Office

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**Peter Harff**

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MnDOT Project Management Office

507-514-1095

<http://www.dot.state.mn.us/pm>

**Next Webinar: Wednesday, June 12, 2013**

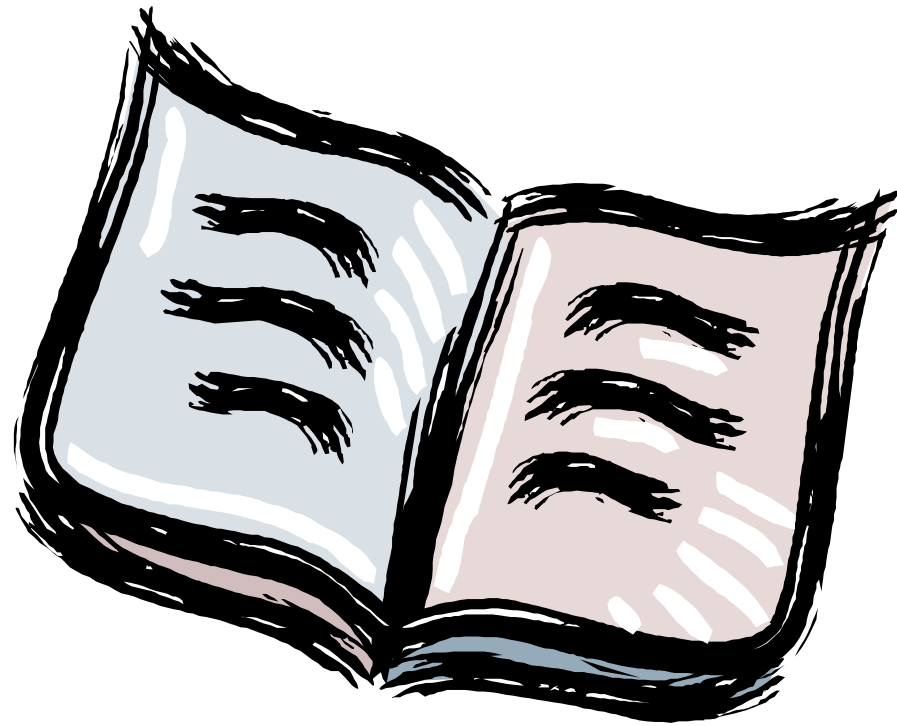
**Time: 1:00 p.m.**

**Topic: Dashboards and Reporting for Program Management**

**Presenter: Jonathan McNatty**

**DRMcNatty & Associates, Inc.**

# Glossary of CPM Terms



# Glossary of CPM Terms

**Activity** - An individual work task that is the basic component of a project.

**Activity Codes** - Values assigned to project activities to organize them into manageable groups for updating, analyzing, reporting, plotting, and summarizing.

**Actual Cost** - The cost incurred to date for a resource or activity.

**Actual Dates** - Start (AS) and Finish (AF) dates that you record for an activity that has progress or is complete.

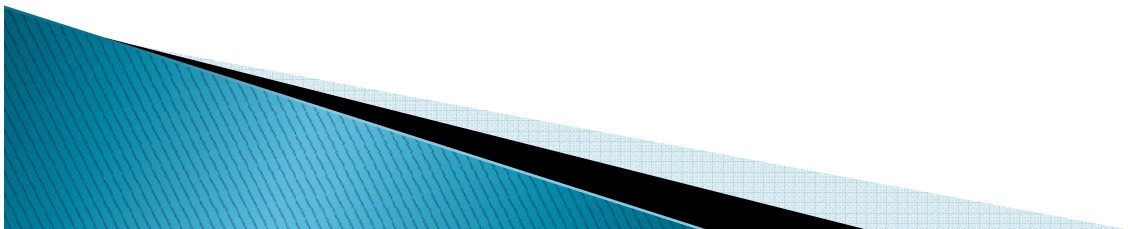
**Actual Quantity** - The amount of a resource used to date.

**Backward Pass** - The calculation of a network's late dates.

**Bar Chart** - The graphical display of activities according to time. Relationships between activities are not shown. A bar chart is also called a Gantt Chart.

**Baseline Schedule** - The original planned schedule for a project.

**Budget** - The estimate of the total units or costs required by a resource or cost account for an activity.





# Glossary of CPM Terms

**Calendar** - The workdays and holidays defined for a project that determine when an activity can be scheduled.

**Completion** - The date on which a project is to be finished.

**Constraint** - A restriction imposed on the start or finish of an activity.

**Critical Activity** - An activity that has the least amount of total float.

**Critical Path** - The series of activities in a project that will take the longest to complete.

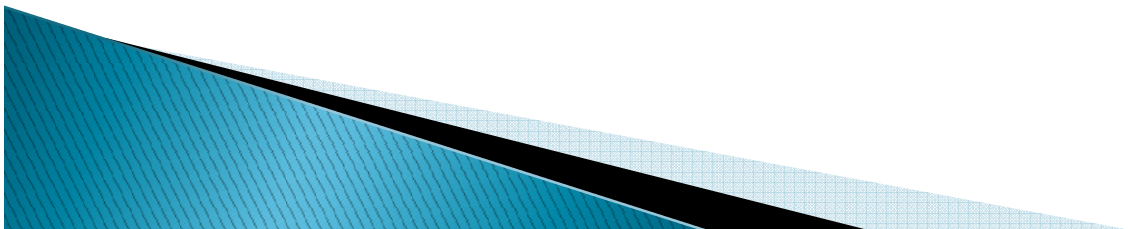
**Critical Path Method (CPM)** - The calculation of the earliest and latest start and finish dates of activities based on their duration and relationships to other activities.

**Data Date** - The date used as the starting point for schedule calculations.

**Driving** - A predecessor/successor relationship in which the predecessor

**Relationship** - Determines the successor's early dates.

**Duration** - The amount of time (in workdays) needed to complete an activity.



# Glossary of CPM Terms

**Early Start (ES)** - The earliest date when an activity can begin after its predecessors have been completed.

**Earned Value** - The value of work performed rather than actual work performed.

**Exception** - A day when work must occur that was originally designated as a nonworkday.

**Finish to Finish** - A type of relationship in which a successor activity finish depends on its **(FF)** predecessor activity's finish.

**Finish-to Start** - A type of relationship in which a successor activity can begin only when its **(FS)** predecessor activity finishes.

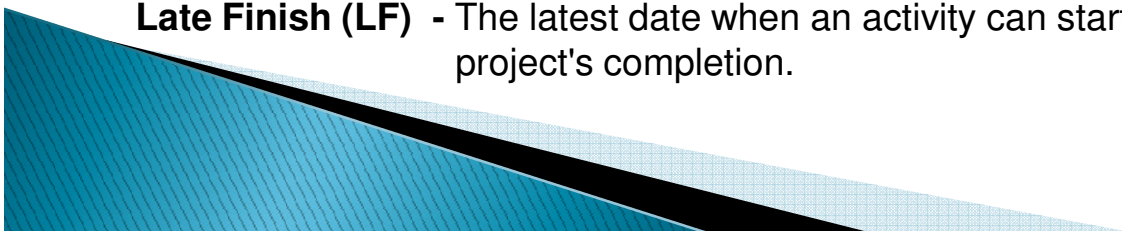
**Float** - The amount of time that the start or finish of an activity can be delayed without affecting the project finish date.

**Forward Pass** - The calculation of the network's early dates.

**Free Float** - The amount of time that an activity's early start can be delayed without delaying the early start of a successor activity.

**Lag** - An offset or delay from an activity to its successor.

**Late Finish (LF)** - The latest date when an activity can start without delaying the project's completion.



# Glossary of CPM Terms

**Late Start (LS)** - The latest date when an activity can start without delaying the project's completion.

**Loop** - Circular logic within a network.

**Milestone** - An activity that represents a significant point in time, that has no duration.

**Negative Float** - The total number of days that the start or finish of an activity exceeds the time allowed. Negative float indicates a delay in the schedule.

**Negative Lag** - An offset or lead time from an activity to its successor in which the successor's start date is earlier than the predecessor's start date.

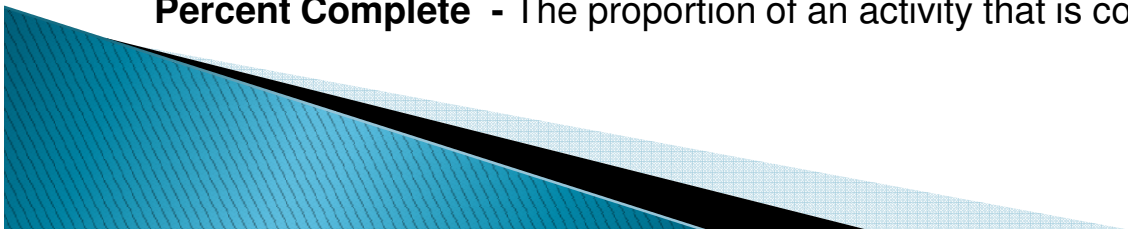
**Network** - The series of activities required to complete a project.

**Nonworkperiod** - A period of time when work may not occur.

**Open End** - An activity that has no successor or predecessor relationships to other activities in the network.

**Out-of-Sequence Progress** - Work completed for an activity before it is logically scheduled to occur.

**Percent Complete** - The proportion of an activity that is complete.



# Glossary of CPM Terms

**Performance Measurement** - The comparison of the current plan to a target plan to assess whether it is progressing as intended.

**Planning Unit** - The increment of time used to schedule a project. The planning unit can be in hours, days, weeks, or months.

**Predecessor** - An activity that must logically occur before another activity.

**Progress** - The completion of work.

**Resources** - The people, materials, equipment or services required to complete a project.

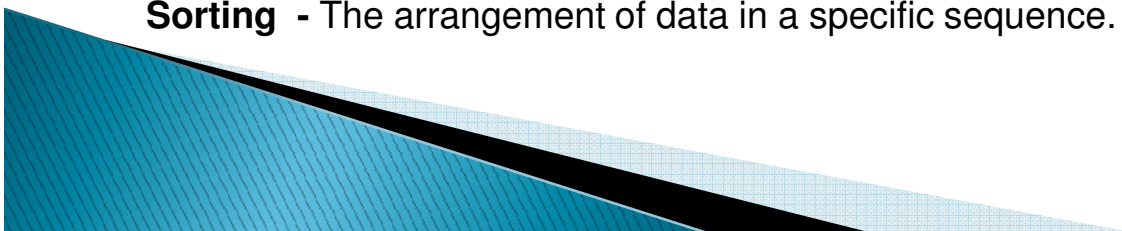
**Schedule** - A list of the activities needed to complete a project, along with their start and finish dates.

**Schedule Calculation** - The calculation of early and late dates for each activity in the project.

**Slack** - See Float.

**Slippage** - Lateness determined by measuring the target finish of an activity from its actual or current early finish.

**Sorting** - The arrangement of data in a specific sequence.



# Glossary of CPM Terms

**Start-to Start** - A type of relationship in which a successor's start depends on the start of **(SS)** its predecessor.

**Status** - The process of updating a project by indicating progress at regular intervals.

**Successor** - An activity that must logically occur after another activity.

**Target** - A project plan that can be compared to the current schedule to measure progress.

**Task** - A unit of work. Also called an activity.

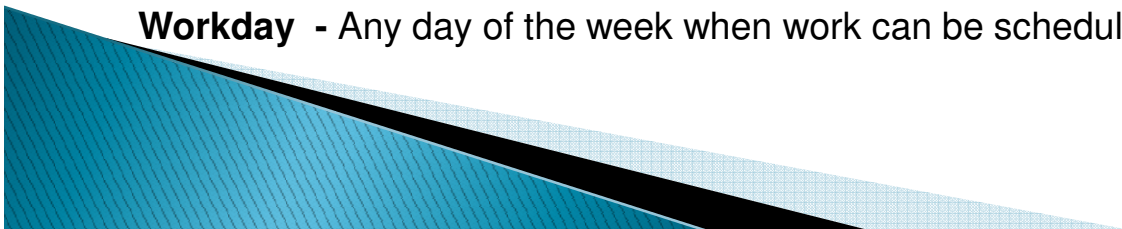
**Total Float (TF)** - The total number of days that the start or finish of an activity can be delayed without affecting the project finish date. Float can be negative, zero, or positive.

**Updating** - The process of recording progress in a project at regular intervals.

**Variance** - The difference between the current and target schedule dates.

**Work Breakdown Structure (WBS)** - The graphical depiction of the hierarchy of work needed to complete a project.

**Workday** - Any day of the week when work can be scheduled.

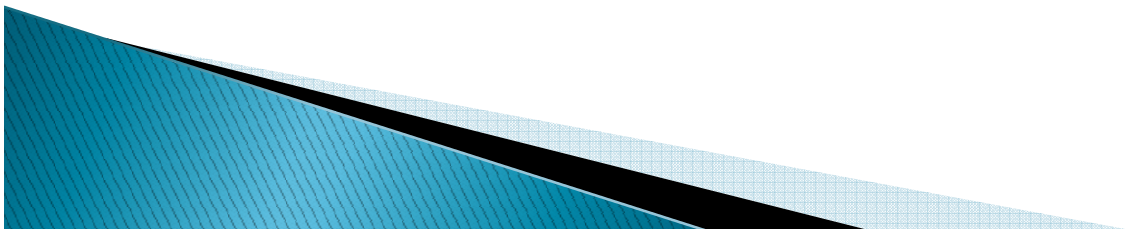




# MnDOT Goals Going Forward

## Projects in Construction Phase

- ❖ Contractor's Build Their Schedule in our Network 1/1/13
- ❖ Piloting Providing BIM Models and CTD Schedules to Contractors 3/1/13
- ❖ Select "Unit Rate" project– Resource and Cost Loaded 3/1/13
- ❖ Role and Resource Loaded of CE&I staff 6/1/14



# MnDOT Goals Going Forward

## Projects in Scoping and Design Phase

- ❖ “Active Projects” Role and Resource Loaded 6/30/13
- ❖ All planned projects Role loaded by June 30, 2014
- ❖ Taxpayer Transportation Accountability Act

