



## Minnesota Transportation Strategic Management and Operations Advisory Task Force

January 23, 2009

The Honorable Tim Pawlenty  
Governor, State of Minnesota  
130 State Capitol  
Saint Paul, Minnesota 55155

The Honorable Senator Steve Murphy, Chair  
Senate Transportation Committee  
Minnesota Senate  
Capitol Building, Room 325  
Saint Paul, Minnesota 55155

The Honorable Rep. Bernie Lieder, Chair  
House Transportation Finance Committee  
Minnesota House of Representatives  
423 State Office Building  
Saint Paul, Minnesota 55155

The Honorable Rep. Frank Hornstein, Chair  
House Transportation Policy Committee  
Minnesota House of Representatives  
437 State Office Building  
Saint Paul, Minnesota 55155

Dear Governor Pawlenty, Senator Murphy, and Representatives Lieder and Hornstein:

The Transportation Strategic Management and Operations Advisory Task Force was created by the 2008 Minnesota Legislature to provide advice on management and operations strategies that will improve efficiency in transportation. A letter on the preliminary efforts of the task force was sent to you on December 15, 2008. The enclosed report completes the work of the task force and presents the task force assessment that identifies strategies and makes consensus-based recommendations to improve efficiency in state transportation construction and maintenance projects and management of state transportation infrastructure.

We, along with other members, would be pleased to discuss the work of the task force in any setting or forum you feel appropriate.

Sincerely,

Handwritten signature of Clay Parker in black ink.

Clay Parker, Co-Chair  
Governor's Private Sector Representative

Handwritten signature of Adam Duinick in black ink.

Adam Duinick, Co-chair  
Senate Organized Labor Representative

Enclosure

c: Senate Majority Leader Sen. Larry Pogemiller  
Senate Minority Leader Sen. Dave Senjem  
Speaker of the House Rep. Margaret Anderson Kelliher  
House Minority Leader Rep. Marty Seifert  
Thomas K. Sorel, Commissioner, Minnesota Department of Transportation  
Members, Transportation Strategic Management and Operations Advisory Task Force